CORPORATE POLICY & IMPROVEMENT

2007/08	2008/09	2008/09		2009/10	2010/11	2011/12
Actual	Original	Revised		Original	Projection	Projection
	Estimate	Estimate	Cost Centre	Estimate		
£	£	£		£	£	£
			Central Services:			
			Corporate & Democratic Core:			
			Corporate Management			
197,202	214,140	297,680	Office of the Chief Executive	223,970	230,310	236,930
479,179	468,690	462,540	Policy & Improvement	426,710	401,460	413,470
76,780	78,760	94,120	Partnerships	78,060	80,590	83,220
			Central Services to the public			
110,699	155,470	246,040	Civil Contingencies	153,420	157,250	161,240
-33,141	-33,270	-268,430	Transfers to/from (-) Reserves	-37,340	0	0
830,719	883,790	831,950	GF Net Expenditure	844,820	869,610	894,860
			Subjective Analysis			
602,089	673,810	647,660	Employees	648,630	631,840	652,720
1,967	0	20,000	Premises	0	0	0
191,201	129,380	332,470	Supplies & Services	119,850	120,100	120,360
9,245	9,260	9,260	Transport	9,260	9,260	9,260
-33,141	-33,270	-268,430	Transfers to/from (-) Reserves	-37,340	0	0
771,361	779,180	740,960	Total Controllable Expenditure	740,400	761,200	782,340
1,580	1,410	1,410	Employees	1,690	1,750	1,810
5,100	5,140	5,140	Premises	5,280	5,450	5,630
27,571	33,460	32,370	Supplies & Services	35,530	36,720	37,930
120,120	125,930	125,460	Support Services	139,390	143,940	148,630
3,258	3,260	3,260	Capital Charges	3,260	3,260	3,260
157,629	169,200	167,640	Total Additional Expenditure	185,150	191,120	197,260
928,990	948,380	908,600	Total Expenditure	925,550	952,320	979,600
,	,	,	Less Income			
23,000	0	0	Government Grants	0	0	0
9,122	0		Sales Fees & Charges	0	0	0
10,000	10,000		Other Income	10,000	10,000	10,000
56,148	54,590		Internal Recharges	70,730	72,710	74,740
830,719	883,790		Net Expenditure	844,820	869,610	894,860

(1) Full Time Equivalents

The employees cost relates to the following number of full time equivalent employees:

OE 2008/9 13.32 RE 2008/9 12.32 OE 2009/10 12.91

LEADER PORTFOLIO

CORPORATE POLICY & IMPROVEMENT RECHARGEABLE ACCOUNTS

Business Unit: DCPI

0000/00	0000/00	T		0000/45	
2008/09	2008/09		_	2009/10	
Original	Revised			riginal Estima	
Estimated	Estimated	Cost Centre	Gross	Gross	Net
			Expenditure	Income	Expenditure
£	£		£	£	£
		Support Services			
56,330	57,960	Communications & Media	60,060		60,060
92,780	77,360	Corporate Governance	69,480		69,480
82,400	91,050	Overview & Scrutiny	83,260		83,260
-231,510	-226,370	Recharges to Services		212,800	-212,800
0	0	Net Expenditure	212,800	212,800	0
		Subjective Analysis			
151,030		Employees	148,580	(1)	
31,670	26,680		14,060		
280		Transport	280		
182,980	180,250	Total Controllable Expenditure	162,920		
390		Employees	420		
9,990		Supplies & Services	10,640		
37,310		Support Services	37,980		
840	840		840		
48,530	46,120	Total Additional Expenditure	49,880		
231,510	226,370	Total Expenditure	212,800		
		Less Income			
0	0	Other Income	0		
231,510	226,370	Internal Recharges	212,800		
0	0	Net Expenditure	0		
		-			

(1) Full Time Equivalents

The employees cost relates to the following number of full time equivalent employees: OE 2008/9 4.61 RE 2008/9 3.61 OE 2009/10 3.61

CORPORATE POLICY & IMPROVEMENT

Major Variances between 2008/09 Revised and Original Estimates

	Revised Estimate 2008/09 Original Estimate 2008/09 Increase/Decrease(-) in Net E	Expenditure	£ 831,950 883,790 -51,840
	Explained by:-	£'000	£'000
	Controllable Expenditure		
	Increase in Employee Costs:-		
	Honorarium 18/7/08 to 31/12/08 covering Exec Director DCPI	5	
	Net saving on Exec Director / Assist Chief Executive post	-20	
	C.Executives post vacant part July (2 weeks)	-2	
	Bus Process Improv officer post transf to CSÚ to cover honorariums	-35	
1	Market supplement & standby payments to Civil Cont officer & assistant		
	now paid through basic pay	6	
	Corp Improvement officer protection re departmental restructure		
	reduces until 31/7/09	-1	
	Vacancy provision increase 0.5%	-3	
1	Reduced Other Pay due to payment being made through basic pay	-6	
2	Recruitment costs for Chief Executive (£8k funded from reserves)	22	
3	Training Civil Contingencies support officer (reserves)	2	
-	Other including increased hours and SCPs	6	
			-26
	Increase in Premises Costs:-		
4	Emergency Planning alterations to flood room Claro Road (reserves)	15	
5	C.Exexutive office redecoration (funded from reserves)	5	
	(20
	Increase in Supplies & Services :-		
6	Emergency Planning rest room equipment (reserves)	4	
7	Customer Care expenditure (reserves)	33	
8	Community Engagement Member Training (reserves)	3	
9	Contribution to NYLRF (reserves)	2	
10	Corp Improvement Initiatives (CPA , Diversity training) (reserves)	17	
11	Emerg generator, Corp Research, Signage, Comp Area Assess(reserves)	106	
12	Comm Engagement Youth Participation work (reserves)	19	
13	Partnership Development & VFM (reserves)	22	
10	Other adjustments	-3	
	Other adjustments	-5	
			203
			200
2-13	Transfers to/from (-) Reserves		-235
		•	-38
	Additional Expenditure		
	Other SLAs		-2
	Internal Income		
	Increase in Chief Executive's time charged to DRM		-14
	Other areally varietiens		^
	Other small variations		2
		-	=-
		-	-52

Note: numbered items linked (see page A3 for details)

LEADER PORTFOLIO ANALYSIS OF APPROPRIATIONS TO/FROM RESERVES RE 2007/08, OE 2008/09 & Projections 2009/10, 2010/11

	Rev code	B/sheet code		OE 2008/9 £	RE 2008/10 £	No.	OE 2009/10 £	OE 2010/11 £
Corporate Policy & Improvement								
BPPO post (LPSA RE/OE HR RES)	3255 001 / A15	E43 9R39	С	-33270	-35290		-37340	
Corporate Research (Organisational improvement)	3255 /A15	E52 9R54	pl cp0009	002.0	-10000	11	07010	
Media & Communications (new signage)	3255 xxx/A15	E52 9R54	pl cp0009		-10000	11		
A Public Guide to Councillors	3255 xxx/A15	E52 9R54	pl cp0003		-1200	11		
CIF Diversity Training - Staff & Members	3255 431 / A15	E52 9R54	C cp0020		-4000	10		
CIF CPA Corporate Assessment & Re-categorisation	3255 431 / A15	E52 9R54	pl cp0020		-10000	10		
CIF Community Plan Hqte District Partnership	3255 431 / A15	E52 9R54	pl cp0020		-3000	10		
BV/CPA Partnership Review (VFM data quality)	3255 440 / A15	E90 9R39	C cp0008		-5000	13		
Appointment of new Ch Executive	3248 054 / A15	E52 9R54	C cp0020		-5000	2		
Appointment of new Ch Executive Appointment of new Ch Executive	3248 051 / A15	E52 9R54	C cp0020		-2620	2		
Appointment of new Ch Executive	3248 101/ A15	E52 9R54	C cp0020		-5000	5		
Emergency generator/tel system improvements	3361 433 / A15	E52 9R54	C cf0001		-71190	11		
Rest Centre Equip	3361 171 / A15	E52 9R54	C cf0001		-3500	6		
Alterations to Flood Command Rooms at Claro Rd	3361 101 / A15	E52 9R54	C cf0001		-15000	4		
Training for Civil Contingencies Support Officer	3361 054 / A15	E52 9R54	C cf0001		-1600	3		
Training for CMT on Emergency Planning	3361 xxx / A15	E52 9R54	C cf0001		-1500	11		
Contribution to NYLRF	3361 xxx / A15	E52 9R54	C cf0001		-1500	9		
LSP Website development	3251 xxx /A15	E52 9R34 E50 9R39	C cf0001		-2600	13		
LSP 08/9 HBC Energy & waste grants	3251 xxx /A15	E50 9R39	C cf0014		-5050	13		
LSP Community conference	3251 xxx /A15	E50 9R39	pl cf0014		-2500	13		
LSP Meetings	3251 xxx /A15	E50 9R39	pl cf0014		-2000	13		
LSP MEF Admin	3251 xxx /A15	E50 9R39	pl cf0014		-3000	13		
LSP Admin		E50 9R39	pl cf0014		-3000	13		
Comm Eng Youth Participation Plan	3251 xxx /A15 3250 433 / A15	E50 9R59 E52 9R54	C cp0001		-1000	12		
Comm Eng Youth Consultation			C cp0001			12		
Comm Eng Youth Consultation Comm Eng Youth Participation Worker	3250 433 / A15	E52 9R54 E52 9R54			-1000 -17000	12		
Comm Eng Member Training	3250 433 / A15	E52 9R54 E52 9R54	C cp0001 pl cp0001		-17000	8		
· ·	3250 433 / A15	E52 9R54			-10930	11		
Perf Mgt-Comprehensive Area Assessment Survey Perf Mgt- efficiency training contribution	3252 433 / A15	E52 9R54 E52 9R54	pl cp0021 pl cp0021		-10930	11		
Perf Mgt- risk Mgmnt training contribution	3252 433 / A15 3252 433 / A15	E52 9R54 E52 9R54			-1000	11		
		E32 9R34	pl cp0021			7		
Customer Care A-Z Update	3253 342 /A15				-1000	7		
CC Reprint A-Z	3253 342 /A15				-4000	7		
CC ICE Training	3253 342 /A15				-7500 2000	7		
CC Mystery Shopper	3253 342 /A15				-2000	7		
CC Customer Satisfaction Survey	3253 342 /A15				-12000			
CC Face to Face	3253 342 /A15				-1000	7		
CC 0845 telephone numbers	3253 342 /A15				-1000	7 7		
CC Customer Engagement	3253 342 /A15			22070	-4000		27240	
				-33270	-268430		-37340	0
		Variation OE t	o RF		-235160			
		Variation OE t			200100		-4070	
		variation OE t	O OL					

CORPORATE POLICY & IMPROVEMENT

Major Variances between 2008/09 and 2009/10 Original Estimates

	Original Estimate 2009/10 Original Estimate 2008/09 Increase/Decr	rease(-) in Net Expenditure	£ 844,820 883,790 -38,970
	Explained by:-	£'000	£'000
	Controllable Expenditure		
	Increase in Employee Costs:- Pay award 2.5%, N.I & Superannuation increase from 21% to 21.59 JEQ savings / costs Net saving on Exec Director / Assist Chief Executive post (CASH S Bus Process Improv officer post transf to CSU to cover honorarium	1 1 5AVING £5k) -18 -36	
1	Secretarial support for C.Execs Personal Assistant Market supplement & standby payments to Civil Cont officer & assi now paid through basic pay Corp Improvement officer protection re departmental restructure reduces until 31/7/09	-5	
1	Vacancy provision increase 0.5% Reduced Other Pay due to payment being made through basic pay Other including increased hours and SCPs	-3 y -6 2	-25
	Decrease in Supplies & Services :- Reduction in the Council's Annual Report printing costs (CASH SA Comm Engagement new print unit charges in additional expenditur Other adjustments		-10
	Transfers to/from (-) Reserves		-4
			-39
	Additional Expenditure		
	Increase in Support Services :- Computer SLA DF Management Other SLAs (incl new print unit charge in OE)	2 6 7	15
	Internal Income Increase in Chief Executive's time charged to DRM		-18
	Other small variations		- 39

Note: numbered items linked

CORPORATE POLICY & IMPROVEMENT RECHARGEABLE ACCOUNT

Major Variances between 2008/09 Revised and Original Estimates

Revised Estimate 2008/09 Original Estimate 2008/09 Increase/Decrease(-) in Ne	et Expenditure	£ 226,370 231,510 -5,140
Explained by:-	£'000	£'000
Controllable Expenditure		
Increase in Employee Costs:- JEQ savings / costs Corporate Improvement officer protection ceases 31/10/08 Vacancy provision increase 0.5% Non Qualification training (Efficiency training £2.5k, Risk mgmnt £2k)(Reserves) Other including increments	1 -3 -1 5 1	3
Decrease in Supplies & Services:- Budget moved to Bus Support to fund temp Procurement post O&S Research, Efficiency training, Risk Management (Reserves) P&R Planner (Reserves)	-17 12 1	-4
	<u>-</u>	-1
Additional Expenditure Reduced Support Services:-		-4
Recharge to Services	<u>-</u>	-5

CORPORATE POLICY & IMPROVEMENT RECHARGEABLE ACCOUNT

Major Variances between 2008/09 and 2009/10 Original Estimates

Explained by:- Controllable Expenditure Decrease in Employee Costs:- Pay award 2.5%, N.I & Superannuation increase from 21% to 21.5% JEQ savings / costs Corporate Improvement officer protection ceases 31/10/08 1 Procurement assistant post (transferred to Business Support Resources) Vacancy provision increase 0.5% Decrease in Supplies & Services:- 1 Budget moved to Bus Support to fund temp Procurement post	£'000 4 2 -3	£'000
Decrease in Employee Costs:- Pay award 2.5%, N.I & Superannuation increase from 21% to 21.5% JEQ savings / costs Corporate Improvement officer protection ceases 31/10/08 1 Procurement assistant post (transferred to Business Support Resources) Vacancy provision increase 0.5% Decrease in Supplies & Services:-	2	
Pay award 2.5%, N.I & Superannuation increase from 21% to 21.5% JEQ savings / costs Corporate Improvement officer protection ceases 31/10/08 1 Procurement assistant post (transferred to Business Support Resources) Vacancy provision increase 0.5% Decrease in Supplies & Services:-	2	
Corporate Improvement officer protection ceases 31/10/08 1 Procurement assistant post (transferred to Business Support Resources) Vacancy provision increase 0.5% Decrease in Supplies & Services:-		
Procurement assistant post (transferred to Business Support Resources) Vacancy provision increase 0.5% Decrease in Supplies & Services:-		
	-5 -1	
		-3
		-17
	_	-20
Additional Expenditure Support Services		1
Recharge to Services	_	-19

Note: numbered items linked